Affordability: Lessons Learned

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Real Estate Developers... the real problem!



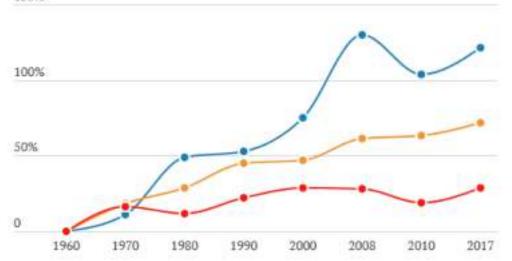
US Nationwide:

Median House Price Median Gross Rent per Month

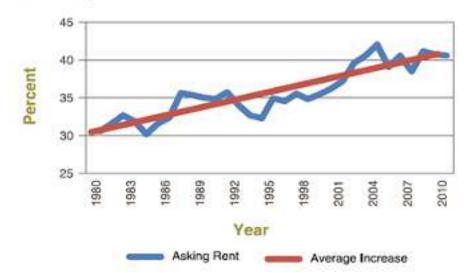
Median Household Income

Growth rate:

150%



Housing Costs as Share of Income: 1980-2010





Petaluma Avenue Homes Sebastopol, CA Rental tax-credit financed affordable housing

Cohousing costs more \$/sf than Subsidized affordable projects have "luxury" other housing because: budgets. Architect always paid more on these projects, and have less liabilities. construction costs

- Extensive common facilities

are high (prevailing wage) etc.

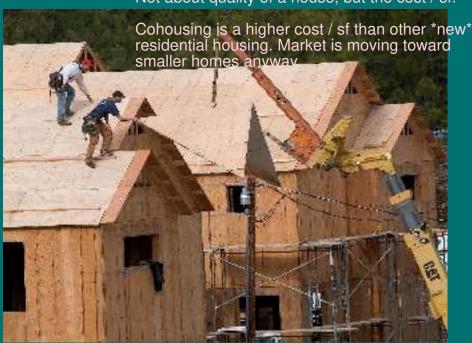
Market rate residential housing has much tougher budgets.

Housing costs inflate quicker than income. Very little creative thinking from HUD.

- More varied unit sizes, less o Most concluse would not qualify for subsidized housing, but still cannot afford market rate builds. Sale price based on "how much does it really cost
- Higher quality construction standard

Not about quality of a house, but the cost / sf.

- Energy-efficient sustainable design
- Scale of Development: 30 vs 300 units



What it costs...

Land Costs 5 - 25% usually between 5-15%

Soft Costs consultants, predev financing costs 20 - 35%

Hard (Construction) Costs 50 - 65%

- = Development Costs
- + Profit Margin typically market rate project is at least 25% profit or "Distributable Cash" (Developer Fee/Return on Investment)
 - = Sales Value (Prices)

10% used by Jim
Leech for
cohousing. JT
would rather
push for 12%
profit margin.
Considered
"skinny budget".
100% ou need a profit
margin to get
construction

financing.

Soft Costs

• Pre-development (surveys, soil test, toxics, etc.)

Architecture/Engineering & Consultants

• Project Management Sr. communities can PM for less, retirees able and wiling to volunteer time

- Legal, Accounting, Insurance
- Permits, Fees, Utility Hook-up
- Financing
- Marketing & Membership

discounts / concessions for early committers



Construction Costs

Site Work

hopefully, can save if doing a new, modular build

- a. on-site work such as: grading, water/ sewer connections, etc.
- b. off-site work: street paving, street lights, etc.

if land is cheap, it may be a very expensive parcel to develop for a build (sewer lines, road improvements, streetlights etc.)

c. Landscaping, pathways, and irrigation





Construction Cost

Buildings:

 Initially estimated as \$/square-foot basis for building area (materials and labor) from the foundation up.

cost / sf has gone up tremendously. Many left the construction industry after the '08 recession

- Contractor Fee and Overhead
- \$150/sf to \$350/sf
- Contingency: min 5% of construction costs



1. How to keep development costs down and value up





Optimize Value

- Standardize Design: Keep it simple
 - Minimum Unit and Building types
 - Minimum customization allows for higher quality materials

allows economies of scale: all same kitchen cabinets gets a cheaper cost

— Do you own improvements after move-in collectively stewart improvements / modifications with membership. Custom designs increase construction costs heavily







Use existing housing
Temescal Commons Cohousing
(Oakland, CA) Built: 2000

a. Utilize existing Housing Stock

modular could be an cost saver, but existing housing stock particularly important in low income housing markets

b. Non Conventional

total rehab, retrofitting a factory is the same cost as a new construction

c. Share your cohousing home

takeover of a rental condo or apartment property (may not really work for a nonprofit?)

d. Work with your local affordable

housing developer or community land trust

subsidized funds for CLT's are based on AMI's

- e. Most local money tends to be the most flexible
- f. Set priorities, stay focused



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- Collaborate
- Share Best Practices
- Have more fun doing it!